April 16, 2024

To the SU Faculty Senate:

Below please find the Faculty 6 H Q Differing indication & R P P L We We where $\P V$ international education at SU as per the Senate charge of the following:

The International Education Committee is charged with reviewing the current policies and procedures related to Study Abroad, international exchange, and international student recruitment as well as their implementation and provide a report of their review to the 3. We recommend approval of course content forfaculty led programs to remain solely in the hands of faculty (departments and school committees) with no uniweidsety prescription in order on ensureall disciplinescanfacilitate their students o study abroad, with administrative approval continuing to be based on countent concerns such as finances and risk management.

We are happy to present at some future date the results of this survey in more detail and hope to sendfollowup surveys in future semesters for now, we summarize the current state of SU study DEURDG LWV SROLFLHV DQG KRZ IDFXOW \YLHZ 68 ¶V LQWH recommendations.

Eric Liebgold, Ph.D.andDeeyaMitra Ph.D. Co-chairs of Faculty Senate IEC SalisburyUniversity

SUMMARY OF IEC FINDINGS:

Review of CIE materials regarding International Education at SU:

Student Participation

Lingering effects of Covid have suppressed stu**perti**cipation in international programs. SU student participation is 61.4% of **pay**id average +/SE (208 in 2023 2024vs 339+/- 23.6).Shorttermstudyabroads recoveringmorequickly thansemester long study abroad. Summer study abroad numbers highest since 2014/15 thanks to a Global Seminarby Andrew Martino, ClarkeCollege,the SU In Spaininitiative, and 6 8 ¶ V partnership with AIFS Abroad.

Specific sectors of International Education

Study Abroad by SU personnel

Global Seminars Increased enforcement of risk management/procurement regulations and increased safety oversight needed in recent years coupled with high numbers of course cancellations due to low enrollment have made individualed trips more difficult/less safe to rund more labor intensive for CIE. Facultymembers can still propose courses not taught at SU In Global Campuses is expected hat these courses are supported by a new incountry host institution or a procured travel company or study abroad partner order to mitigate risk management and procurement issues.

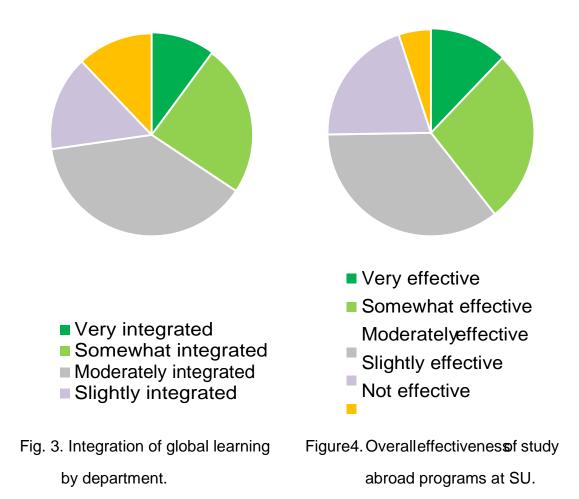
Review of survey of faculty

A surveycomprisingquestion about faculty perspective **s**n

for collegeeducation.

The benefitsto experiencingglobal learning are clear. Faculty often usedglobal learning in their courses and widely agreed that study abroad programs have measurable impact. These included students reporting hands learning experiences in science, increased cultural awareness, empathy towards other cultures, understanding of igsulast addressed in the course and shedding of ethnocentridendencies Additionally, faculty reported positive views of global learning at SU (Figure 2).

Global learning helped their students develop intercultural competence, resilience, and problemsolving skills, while also uilding supportive social networks and professional relationships. They also gained greater language competency, awareness of environmental challengeand



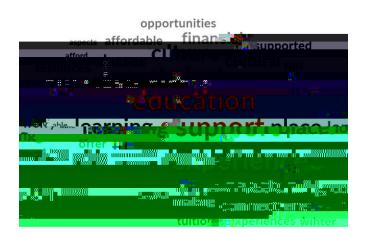


Figure 5. Word mapof concernsexpressedby SU faculty generated using NVivo 14

While faculty overwhelmingly touted the benefits of global learning, there is no official, specific,GlobalLearningOutcomesin 6 8 ¶DénEd plan.lt is beyondour purview to determine

what or who should develop these outcomes, but we recommend they be developed. Likewise, all global experiences do not have the same impact. For example, studying abroad for an entire semester is usually much more impactful than 3a week short term winteor summer Global Seminar. The more time a student spends abroad typically leads to more benefits. However, it is obvious that any global learning is beneficial and not all students can partake in longer experiences for academic, financial, and persorations.

Global course content in faculty programs is a major concern by faculty but there is clearly disagreement among schools and schools faculty as to whether global content should be required for global courses. We note from CIE policies that it is tateitts currently possible to teach courses without global content but to date, no courses have done so. All courses have included global content. If the opportunity for a course to be taught that did not include global content, suchasa Mathematics or Physicscourse, the FacultySenatdEC, notethatmanyof the general benefits of global learning such as understanding diversity, international and diverse perspectives and cultural awareness, and promoting representedness, do not require materialto occur. Interactions with non-American students and locals inside AND outside of the classroom, the types of interactions that are inevitable in a foreign locale, are where these experiences occur. Additionally, the CIE has piloted including global learning outcome video discussions prior to/during SU In programs. Does integration between the outse materials improve this outcome? Undoubtedly. Unfortunately, not all disciplines have a) the potential to include international coHtQ W LQ WKH VDPH ZD\ VXFK DV VRPH 6 EHLQJ DEOH WR WHDFK ³JOREDO ´YHUVLRQV RI WKHLU VSH recommendation**s**imedto addres**s**unding, communicationf, aculty involvement, and program effectiveness to enhance the study abroad experience for SU students.

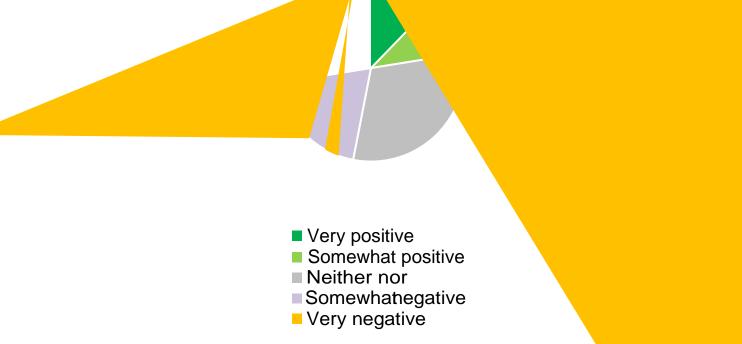


Figure 6. View of communication VIE to faculty.

Figure 7. Word map of recommendation expressed by faculty generated using NVivo 14

Review of solicitation of comments from school IECs and deans:

Budget and expenses

School IECs and faculty, as well as the CIE itself, have noticed recent funding issues and widely and consistently recommended increased funding to the CIE and let be through increase doudgetspin lines, and students cholarshipsespecially in light of decrease dost Covid funding. We, the Faculty Senate IEC, have noticed and strongly echo this need for increased finances to the CIE (through budget and personnel) and to students (via scholarships) to enable student global learning if the administration, like the the two faculty, considers it worthwhile.

Learning Outcomes

There is clearly disagreement among schools and schools faculty as to whether global content should be required for global courses and this is an area of contention that was raised. Two schools and some individual faculty had concerns that SU was tryingrease participation without integration of global material into courses and have stated that they would only like global courses to be taught including global material. However, two other schools and some individual faculty expressed support for inidiadourses without global content to be taught abroad. We note that approval of course content lies solely in the discretion of departmental, school, and university curriculum committees, where it should be, not at the discretion of administrators like Daes and the CIE, who approve -Subproved courses to be taught abroad based on other factors, such as risk management and finances and these entities should not and cannot infringen faculty freedom by trying to dictate ursecontent oneway or anotherInsteadtheCIE appearsto approach the increasing benefits to global learning outcomes of study abroad courses by enabling, and promoting to faculty, cultural student experiences during their time abroad in foreign countries both within and outside the courses. For example, SU In programs all enable cultural excursions either throngst universities while students are abroad and require students to take at least basic language courses provided by the foreign university partners in countries where Englishot the national language.

Communication

We found confusion among faculty as to reason shat Global Seminars tructuring has changed post covid including more facilitation/enforcement of risk management and procurement guidelines, both of which make individual anized Global Seminars more difficult without local university or third party provider assistance. Roll out of the new SU In program communication was flawed to some degree as it was not a substitute Global Seminar sout a replacement for pre-Covid type Global Seminars that we reno longer viable due to risk management and procurement issues.

Communication from the CIE about course approvals (course content versus

administrativetypeapprovalregardingsafetyandfinancialviability) needsto be clearly stated to faculty initiating study abroad programs.

Communication departments in the importance of and learning objectives for study abroad, whether or nat discipline has direct links to global learning, needs to be communicated on some level, potentially through the Faculty Senate IEC.

IEC RECOMMENDATIONS:

Budget and Personnel

We recommend increased SU financial and personnel support to the CIE at least to pre Covid levels and further due to increased costs for risk management. SU lacks the financial support that should be provided to help students to partake in global experiencesSU is sufferingfrom missedopportunities to provide to the CIE and giving them personnel including PIN lines and fultime positions sufficient to provide risk management and procurement services needed for faculty to teach abroad as well as bring in international scholars and international students to SU.

Student Recruitment (to SU and from SU on study abroad programs)

We recommend that SU providesomeneedbased in ancial support for students who wish to study abroad via scholarships or grants. There is widespread support among faculty for this with some 612 792 Q q G [(In [(f)-20(iln [(f) ET Q q 0.00000912 0 612 792 r